

February 12, 2013

Richard Hughey, VPDUE
Chancellor's Office

Re: Non-resident & International Student Admissions

Dear Richard,

The Committee on Admissions and Financial Aid (CAFA) remains critically concerned that UCSC has been unable to yield the required enrollment target as identified by UCOP for non-resident (including international) students. As you know, this deficiency results in a campus deficit of nearly \$5M annually. While both Senate and administrative bodies have been focused on this issue for some time, and there are clearly numerous related issues, CAFA is committed to assisting in remedying this structural deficit in the fastest possible way. Towards this end, the Committee charges the Admissions Office with parsing the applicant pool into three discrete pools, CA residents, domestic non-residents, and international students, with appropriate enrollment targets for each pool. **The target for non-resident/international student enrollments for fall 2013 (the current cycle) should be no less than 100.** Based on the application data we have seen, we believe that this enrollment target is achievable in the near term and that our campus can reach the total enrollment target of 440 students in four years or less starting with this trajectory.

CAFA views the objective of achieving our non-resident enrollment target as one of the highest possible priorities for the Admissions Office, both because it improves the student experience by increasing campus diversity and because it directly supports the campus infrastructure to support all our student body. To achieve this end, the campus remains committed to bringing in only qualified non-resident students who will compare favorably with their classmate cohort. We are aware that due to the range of countries represented in our applicant pool, some applications may not exactly meet one or more criteria used to assess CA residents. In these cases, we urge the Admissions Office to use a portion of our 6% Admission by Exception (AbyE) when they feel the applicant's file is strong enough to justify being admitted. If there are any doubts about specific international applications, CAFA expects that you will bring them forward as they are identified for the faculty to review.



June Gordon, Chair
Committee on Admissions & Financial Aid

Cc: CPEVC Galloway
Senate Chair Konopelski

VCPB Delaney
AVC Whittingham
Director McCawley